Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Buugeteu	Buuget	Buuget	Buuget	Budget	Buuget	(Decrease)	(Decrease)
Board of Selectmen Selectmens' Salaries	10 505	13,585	10 505	40 F0F	10 505	0	0.0%
Town Moderator Salary	13,585 200	13,585	13,585 200	13,585 200	13,585 200	0	0.0%
Total Salaries	13,785	13,785	13,785	13,785	13,785	0	0.0%
Total Salaries	13,763	13,763	13,763	13,763	13,763	U	0.070
Financial Audit	10,000	10,000	8,200	10,000	8,500	300	3.7%
Total Purchase of Services	10,000	10,000	8,200	10,000	8,500	300	3.7%
Travel/Prof. Development	700	700	700	700	2,115	1,415	202.1%
Finance Reserve Fund	0	0	0	0	0	0	#DIV/0!
Total Other Charges & Expenses	700	700	700	700	2,115	1,415	202.1%
Total Board of Selectmen	24,485	24,485	22,685	24,485	24,400	1,715	7.6%
						1,715	
Town Manager							
Town Manager Salary	99,000	99,000	99,000	100,485	100,485	1,485	1.5%
Town Manager Secretary	37,853	37,853	37,853	37,853	38,853	1,000	2.6%
Personnel Director	52,422	52,422	52,422	55,603	55,603	3,181	6.1%
Part-Time Secretary	40.000	40,000	0	40,000	40.000	0	#DIV/0!
Town Hall Custodian	16,000	16,000	16,000	16,000	16,000	0	0.0%
Longevity Total Salaries	2,600 207,875	2,600 207,875	2,600 207,875	2,900 212,841	2,900 213,841	300 5,966	11.5% 2.9%
Total Salaries	207,675	207,075	201,615	212,041	213,041	5,966	2.9%
Equipment Lease/Rental	0	0	0	0	0	0	#DIV/0!
Legal Services	100,000	90,000	90,000	90,000	90,000	0	0.0%
Consulting Fee	10,000	20,000	20,000	20,000	20,000	0	0.0%
Postage	0	0	0	0	0	0	#DIV/0!
Telephone	0	0	0	0	0	0	#DIV/0!
Total Purchase of Services	110,000	110,000	110,000	110,000	110,000	0	0.0%
Office Supplies	500	500	500	500	500	0	0.0%
Total Supplies	500	500	500	500	500	0	0.0%
Travel/Prof. Development	5,500	5,500	5,500	5,500	5,500	0	0.0%
Dues & Subscriptions	1,800	1,800	1,800	1,800	1,800	0	0.0%
Total Other Charges & Expenses	7,300	7,300	7,300	7,300	7,300	0	0.0%
Total Town Manager	325,675	325,675	325,675	330,641	331,641	5,966	1.8%

			Adopted	Dept. Heads	Town Manager			
Current Year	Proposed 2012	Town Mgr 2012	Revised 2012	Proposed 2013	Proposed 2013	FY 2013 Increase/	FY 2013 % Increase/	
Budgeted	Budget	Budget	Budget	Budget	Budget	(Decrease)	(Decrease)	
						5,966	,	
Central Services								
Equipment Repair & Maint								
Equipment Lease/Rental	9,300	9,300	7,000	9,300	4,500	(2,500)	-35.7%	
Computer Hardware	20,000	20,000	20,000	20,000	20,000	0	0.0%	
Postage	25,000	25,000	22,000	25,000	25,000	3,000	13.6%	
Telephone	14,000	14,000	12,000	14,000	13,000	1,000	8.3%	
Other	9,000	9,000	9,000	9,000	9,000	0	0.0%	
Total Purchase of Services	77,300	77,300	70,000	77,300	71,500	1,500	2.1%	
Computer Supplies	3,000	3,000	3,000	3,000	3,000	0	0.0%	
Total Supplies	3,000	3,000	3,000	3,000	3,000	0	0.0%	
Capital Improvement-Computers			0			0	#DIV/0!	
Total Capital Outlay	0	0	0	0	0	0	#DIV/0!	
Total Central Services	80,300	80,300	73,000	80,300	74,500	1,500	2.1%	
Finance Director						1,500		
Finance Director Finance Director Salary	95,172	95,172	95,172	98,503	98,503	3,331	3.5%	
Secretary	95,172	95,172	95,172	90,503	90,503	ا درد 0	#DIV/0!	
Assistant Town Accountant	50,000	50,000	50,000	53,020	53,020	3,020	#DIV/0! 6.0%	
Education Incentive	2,000	2,000	2,000	2,000	2,000	0	0.0%	
Longevity	2,100	2,100	2,100	2,400	2,400	300	14.3%	
Certification Stipend	2,100	2,100	2,100	1,000	1,000	1,000	#DIV/0!	
Total Salaries	151,372	149,272	149,272	156,923	156,923	7,651	#D17/0: 5.1%	
Software Maintenance	5,000	5,000	5,000	5,000	5,000	0	0.0%	
Payroll Processing	5,750	5,750	5,750	5,750	5,750	0	0.0%	
Total Purchase of Services	10,750	10,750	10,750	10,750	10,750	0	0.0%	
Office Supplies	1,000	1,000	1,000	1,000	1,000	0	0.0%	
Total Supplies	1,000	1,000	1,000	1,000	1,000	0	0.0%	
Travel/Prof. Development	1,000	1,000	1,000	1,000	1,000	0	0.0%	
Dues & Subscriptioins	400	400	400	400	400	0	0.0%	
Total Other Charges & Expenses	1,400	1,400	1,400	1,400	1,400	0	0.0%	
Total Finance Director	164,522	162,422	162,422	170,073	170,073	7,651	4.7%	

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Assessors' Office						7,651	
Chief Assessor	75,600	75,660	75,660	80,266	80,266	4,606	6.1%
Field Assessor	51,288	51,288	51,288	54,411	54,411	3,123	6.1%
Assrs' Clerical & Admin. Asst. Salary	39,475	39,475	39,475	42,021	40,475	1,000	2.5%
Certified Assessor Stipend	2,000	2,000	2,000	2,000	2,000	0	0.0%
Overtime	0	0	. 0	1,000	•	0	#DIV/0!
Education Incentive	0	0	0	1,000	1,000	1,000	#DIV/0!
Longevity	2,600	2,600	2,600	2,800	2,800	200	7.7%
I.T. Stipend	2,000	2,000	2,000	2,000	2,000	0	0.0%
Total Salaries	172,963	173,023	173,023	185,498	182,952	9,929	5.7%
Revaluation	0	0	0	0	0	0	#DIV/0!
Software Maintenance	9,700	9,700	9,700	9,900	9,900	200	2.1%
Assessors' Maps	7,500	7,500	7,500	7,500	7,500	0	0.0%
Tax Bills	10,000	10,000	10,000	10,000	10,000	0	0.0%
Registry of Deeds	700	700	700	700	700	0	0.0%
Total Purchase of Services	27,900	27,900	27,900	28,100	28,100	200	0.7%
Office Supplies	1,050	1,050	1,050	1,300	1,050	0	0.0%
Fuel	1,500	1,000	1,000	1,150	1,150	150	15.0%
Total Supplies	2,550	2,050	2,050	2,450	2,200	150	7.3%
Travel/Prof. Development	5,750	7,250	7,250	7,250	7,250	0	0.0%
Dues & Subscriptions	650	650	650	650	650	0	0.0%
Total Other Charges & Expenses	6,400	7,900	7,900	7,900	7,900	0	0.0%
Total Assessors' Office	209,813	210,873	210,873	223,948	221,152	10,279	4.9%
Treasurer's Office						10,279	
Treasurer/Collector Salary	60,002	60,002	60,002	63,655	63,655	3,653	6.1%
Assistant Collector	39,549	39,549	39,549	41,957	41,957	2,408	6.1%
Clerical			0	6,000	3,000	3,000	#DIV/0!
Certified Treasurer Stipend	1,000	1,000	1,000	1,000	1,000	0	0.0%
Education Incentive	1,500	1,500	1,500	1,500	1,500	0	0.0%
Longevity	2,900	2,900	2,900	3,100	3,100	200	6.9%
Total Salaries	104,951	104,951	104,951	117,212	114,212	9,261	8.8%
Tax Bills	13,000	13,000	13,000	13,000	13,000	0	0.0%
Lock Box	6,000	6,000	6,000	6,000	6,000	0	0.0%
Tax Title	50,000	45,000	45,000	45,000	40,000	(5,000)	-11.1%
Total Purchase of Services	69,000	64,000	64,000	64,000	59,000	(5,000)	-7.8%
Office Supplies	1,500	1,500	1,500	1,500	1,500	0	0.0%
Total Supplies	1,500	1,500	1,500	3 1,500	1,500	0	0.0%

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Travel/Prof. Development	1,000	1,000	1,000	1,300	1,000	0	0.0%
Dues & Subscriptions	250	250	250	250	250	0	0.0%
Administrative Fees - Borrowing	2,000	2,000	2,000	2.000	1.000	(1,000)	-50.0%
Total Other Charges & Expenses	3,250	3,250	3,250	3,550	2,250	(1,000)	-30.8%
Total Treasurer's Office	178,701	173,701	173,701	186,262	176,962	3,261	1.9%
Planning						3,261	
Economic Dev Director	0	0	0	0	0	0	#DIV/0!
Town Planner	66,046	66,046	66,046	70,067	70,067	4,021	6.1%
Assistant Planner	45,427	45,427	45,427	48,193	48,193	2,766	6.1%
Planning Board Secretary	9,000	9,000	9,000	9,000	9,000	0	0.0%
Educational Bonus	4,000	4,000	4,000	4,000	4,000	0	0.0%
Longevity	2,400	2,400	2,400	2,600	2,600	200	8.3%
Total Salaries	126,873	126,873	126,873	133,860	133,860	6,987	5.5%
Software Maintenance	4,150	4,150	4,150	4,150	4,150	0	0.0%
Consulting			0			0	#DIV/0!
Telephone			0			0	#DIV/0!
MVPC Assessment	2,582	2,582	2,582	2,582	2,582	0	0.0%
Total Purchase of Services	6,732	6,732	6,732	6,732	6,732	0	0.0%
Office Supplies	1,500	800	800	800	800	0	0.0%
Total Supplies	1,500	800	800	800	800	0	0.0%
Travel/Prof. Development	1,500	1,000	1,000	1,000	1,000	0	0.0%
Dues & Subscriptions	500	500	500	500	500	0	0.0%
Total Other Charges & Expenses	2,000	1,500	1,500	1,500	1,500	0	0.0%
Total Planning Dept.	137,105	135,905	135,905	142,892	142,892	6,987	5.1%

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Town Clerk						6,987	
Town Clerk Salary	64,330	64,330	64,330	68,246	68,246	3,916	6.1%
Parking Clerk	36,400	28,081	28,081	38,620	33,100	5,019	17.9%
Election/Registrar Salaries	7,000	7,000	7,000	7,000	6,500	(500)	-7.1%
Education Incentive	3,000	3,000	3,000	3,000	3,000	0	0.0%
Longevity	1,700	1,700	1,700	1,800	1,800	100	5.9%
Stipend	1,000	1,000	1,000	1,000	1,000	0	0.0%
Total Salaries	113,430	105,111	105,111	119,666	113,646	8,535	8.1%
Equipment Repair & Maint.	7,100	7,100	7,100	1,600	1,600	(5,500)	-77.5%
Parking Ticket Processing	5,000	5,000	5,000	7,000	7,000	2,000	40.0%
Out of State Parking Tickets	3,000	3,000	3,000	6,000	6,000	3,000	100.0%
Ballots, Maint. Street List	10,600	10,600	10,600	10,600	9,600	(1,000)	-9.4%
Bi-Law Codification	6,000	2,000	2,000	6,500	6,000	4,000	200.0%
Printing	2,600	2,600	2,600	2,850	2,850	250	9.6%
Telephone	0	0	0			0	#DIV/0!
Total Purchase of Services	34,300	30,300	30,300	34,550	33,050	2,750	9.1%
Office Supplies	1,000	1,000	1,000	1,000	1,000	0	0.0%
Total Supplies	1,000	1,000	1,000	1,000	1,000	0	0.0%
Travel/Prof. Development	2,000	1,000	1,000	2,800	1,000	0	0.0%
Dues & Subscriptions	450	450	450	450	450	0	0.0%
Total Other Charges & Expenses	2,450	1,450	1,450	3,250	1,450	0	0.0%
Total Town Clerk	151,180	137,861	137,861	158,466	149,146	11,285	8.2%
License Commission						11,285	
Lic. Comm. Sec. & Invest. Sal.	1,800	1,800	1,800	1,800	1,800	0	0.0%
Total Salaries	1,800	1,800	1,800	1,800	1,800	0	0.0%
Advertising		150	150	150	150	0	0.09/
Total Purchase of Services	0	150	150	150	150	0	0.0% 0.0%
Office Supplies	350	350	350	350	350	0	0.0%
Total Supplies	350 350	350 350	350 350	350 350	350 350	0	0.0%
Travel/Prof. Development	150		0			0	#DIV/0!
Total Other Charges & Expenses	150	0	0	0	0	0	#DIV/0!
Total License Commission	2,300	2,300	2,300	2,300	2,300	0	0.0%
Conservation Commission						0	
Con. Comm. F.T. Agent	44,386	44,386	44,386	47,089	35,317	(9,069)	-20.4%
Conservation Comm. Sec. Salary	8,000	5,000	5,000	5 000	5,000	0	0.0%
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Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Education Incentive	1,500	1,500	1,500	1,500	1,500	0	0.0%
Longevity	1,100	1,100	1,100	1,200	1,200	100	9.1%
Total Salaries	54,986	51,986	51,986	54,789	43,017	(8,969)	-17.3%
Office Supplies	300	300	300	300	300	0	0.0%
Total Supplies	300	300	300	300	300	0	0.0%
Travel/Prof. Development	2,190	2,158	2,158	2,158	2,158	0	0.0%
Total Other Charges & Expenses	2,190	2,158	2,158	2,158	2,158	0	0.0%
Total Conservation Commission	57,476	54,444	54,444	57,247	45,475	(8,969) (8,969)	-16.5%
						(0,505)	
Police Department	100.010	400.000	400.000	400.000	405.000	05.000	05.00/
Police Chief	102,018	100,000	100,000	100,000	125,000	25,000	25.0%
Police Lieutenant	87,024	222 522	0	93,994	0	0	#DIV/0!
Police Sergeants	283,569	283,569	283,569	351,570	306,131	22,562	8.0%
Detectives			0			0	#DIV/0!
Inspector			0			0	#DIV/0!
Police Investigator			0			0	#DIV/0!
Patrolmen	604,341	591,638	591,638	647,755	541,565	(50,073)	-8.5%
Dispatch Supervisor/Coord	100 700	222 222	0	040 500	040 500	0	#DIV/0!
Police Dispatchers	192,780	203,320	203,320	212,500	212,500	9,180	4.5%
Police Extra Duty	8,000	8,000	8,000	25,000	25,000	17,000	212.5%
Admin Assistant	45,801	21,550	21,550	21,550	21,550	0	0.0%
Custodian	8,531	8,531	8,531	8,531	8,531	(0)	0.0%
Police Overtime/Court/	227,118	210,000	210,000	210,000	210,000	0	0.0%
Meter Enforcement	8,000	8,000	8,000	10,000	10,000	2,000	25.0%
Officer in Charge	12,600	12,600	12,600	12,600	20,000	7,400	58.7%
Education Incentive (Quinn Bill)	86,403	85,000	85,000	117,960	65,528	(19,472)	-22.9%
Police Sick Leave	25,000	25,000	25,000	25,000	25,000	0	0.0%
Police Physical Fitness	19,000	22,800	22,800	26,400	18,600	(4,200)	-18.4%
Police Holiday	60,810	60,810	60,810	63,000	55,500	(5,310)	-8.7%
Police Longevity	22,800	27,400	27,400	32,100	27,000	(400)	-1.5%
Police Uniforms	25,000	25,000	25,000	25,500	25,500	500	2.0%
Police Court Pay	15,000	0	0	25,000	25,000	25,000	#DIV/0!
Police Night Differential	53,000	58,000	58,000	62,640	55,000	(3,000)	-5.2%
Police Schooling	9,000	9,000	9,000	25,000	15,000	6,000	66.7%
Total Salaries	1,895,795	1,760,219	1,760,219	2,096,100	1,792,405	32,187	1.8%
Electrical	16,500	16,500	16,500	16,500	16,500	0	0.0%
Gas	5,000	5,000	5,000	5,500	5,500	500	10.0%
Equipment Repair & Maint.	1,950	1,950	1,950	2,500	2,500	550	28.2%
Vehicle Repair & Maint	42,000	42,000	42,000	45,000	45,000	3,000	7.1%
Building Repair & Maint	2,000	2,000	2,000	2,500	2,500	500	25.0%
Software/Maintenance	16,900	16,900	16,900	6 16,900	16,900	0	0.0%

7

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Office Equipment	3,000	3,000	3,000	3,000	3,000	0	0.0%
Employee Training	5,000	5,000	5,000	7,500	7,500	2,500	50.0%
Medical Equipment	1,500	1,500	1,500	1,500	1,500	0	0.0%
Computer/Leaps/NCIC	9,150	9,150	9,150	9,150	9,150	0	0.0%
Physical/Psychological Exams	500	500	500	500	500	0	0.0%
Meter Purchase & Repair	500	500	500	500	500	0	0.0%
Printing	1,750	1,750	1,750	2,000	2,000	250	14.3%
Telephone	13,000	13,000	13,000	13,000	13,000	0	0.0%
Advertising			0			0	#DIV/0!
Total Purchase of Services	118,750	118,750	118,750	126,050	126,050	7,300	6.1%
Office Supplies	5,000	5,000	5,000	5,000	5,000	0	0.0%
Building Supplies	2,500	2,500	2,500	3,000	3,000	500	20.0%
Fuel	42,750	50,000	50,000	55,000	55,000	5,000	10.0%
Other	2,000	2,000	2,000	2,500	2,500	500	25.0%
Total Supplies	52,250	59,500	59,500	65,500	65,500	6,000	10.1%
Travel/Prof. Development	2,000	2,000	2,000	2,000	2,000	0	0.0%
Dues & Subscriptions	1,000	1,000	1,000	1,500	1,500	500	50.0%
Other	·	•	0	•	,	0	#DIV/0!
Total Other Charges & Expenses	3,000	3,000	3,000	3,500	3,500	500	16.7%
Police Cruisers	0	18,440	18,440	64,000	24,000	5,560	30.2%
Total Capital Items	0	18,440	18,440	64,000	24,000	5,560	30.2%
Total Police Department	2,069,795	1,959,909	1,959,909	2,355,150	2,011,455	51,547	2.6%

5/16/2012 1:43 PM

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Daagotta	Daagot	Daugot	Daagot	<u> </u>		51,547	(200:0000)
Fire Department							
Fire Chief	88,259	84,864	84,864	88,259	88,259	3,395	4.0%
Fire Fighters/Permanent	247,903	247,903	247,903	261,420	270,570	22,667	9.1%
Call Fire Fighters	17,000	15,000	15,000	17,000	17,000	2,000	13.3%
Call Dispatchers	63,650	53,650	53,650	63,650	53,650	0	0.0%
Fire Dispatcher	38,711	38,711	38,711	41,068	41,068	2,357	6.1%
Fire Extra Duty	400,821	400,821	400,821	425,000	425,000	24,179	6.0%
Fire Overtime	55,000	55,000	55,000	60,000	55,000	0	0.0%
Fire Sick Leave	16,270	16,270	16,270	16,720	16,720	450	2.8%
Fire Holiday Pay	5,500	5,500	5,500	6,000	6,000	500	9.1%
Fire Longevity	9,500	9,500	9,500	10,000	10,000	500	5.3%
EMT Certification	17,000	17,000	17,000	18,000	18,000	1,000	5.9%
Fire Uniform Allowance	22,700	22,700	22,700	22,700	22,700	0	0.0%
Total Salaries	982,314	966,919	966,919	1,029,817	1,023,967	57,048	5.9%
Electricity	13,000	12,000	12,000	13,000	10,000	(2,000)	-16.7%
Natural Gas	550	550	550	650	650	100	18.2%
Heating Oil	13,000	12,000	12,000	14,000	14,000	2,000	16.7%
Equip Repair & Maintenance	30,000	30,000	30,000	40,000	35,000	5,000	16.7%
Vehicle Repair & Maint	25,000	17,000	17,000	25,000	20,000	3,000	17.6%
Building Repair & Maint	10,000	7,000	7,000	10,000	7,000	. 0	0.0%
Equip Lease/Rental	2,200	2,200	2,200	2,200	2,200	0	0.0%
Training	10,000	7,000	7,000	10,000	7,000	0	0.0%
Medical Equipment	8,000	6,000	6,000	7,500	7,500	1,500	25.0%
Gear	15,000	9,000	9,000	10,000	3,000	(6,000)	-66.7%
Telephone	7,000	7,000	7,000	7,500	5,500	(1,500)	-21.4%
SCBA	15,000	15,000	15,000	10,000	10,000	(5,000)	-33.3%
Total Purchase of Services	148,750	124,750	124,750	149,850	121,850	(2,900)	-2.3%
Office/Building	5,500	5,500	5,500	6,000	6,000	500	9.1%
Fuel	15,000	13,000	13,000	14,000	14,000	1,000	7.7%
Total Supplies	20,500	18,500	18,500	20,000	20,000	1,500	8.1%
Travel/Prof. Development			0			0	#DIV/0!
Dues & Subscriptions	2,500	2,500	2,500	3,000	2,500	0	0.0%
Total Other Charges & Expenses	2,500	2,500	2,500	3,000	2,500	0	0.0%
Vehicles	57,407	57,407	57,407	57,407	57,407	0	0.0%
Total Capital Outlay	57,407	57,407	57,407	57,407	57,407	0	0.0%
Total Fire Department	1,211,471	1,170,076	1,170,076	1,260,074	1,225,724	55,648	4.8%
Emergency Management							
Civil Defense Director	7,500		0			0	#DIV/0!
Asst. Civil Defense Director	1,800	1,800	1,800	8 1,800	1,800	0	0.0%

	Adopted Dont Hoods Town Manager								
Current Year	Proposed 2012	Town Mgr 2012	Adopted Revised 2012	Dept. Heads Proposed 2013	Town Manager Proposed 2013	FY 2013 Increase/	FY 2013 % Increase/		
Budgeted	Budget	Budget	Budget	Budget	Budget	(Decrease)	(Decrease)		
Total Salaries	9,300	1,800	1,800	1,800	1,800	0	0.0%		
Equipment Repair & Maint	600	600	600	600	600	0	0.0%		
Total Purchase of Services	600	600	600	600	600	0	0.0%		
Office Supplies	350	350	350	350	350	0	0.0%		
Equipment Supplies	750	750	750	750	750	0	0.0%		
Fuel	500	500	500	500	500	0	0.0%		
Total Supplies	1,600	1,600	1,600	1,600	1,600	0	0.0%		
Vehicles			0			0	#DIV/0!		
Total Capital	0	0	0	0	0	0	#DIV/0!		
Total Emergency Management	11,500	4,000	4,000	4,000	4,000	0	0.0%		
Inspectional Services									
Building Inspector	68,250	68,250	68,250	72,405	72,405	4,155	6.1%		
Plumbing Insector			0			0	#DIV/0!		
Dep. Plumbing Ins.			0			0	#DIV/0!		
Gas Inspector			0			0	#DIV/0!		
Dep. Gas Inspector			0			0	#DIV/0!		
Wire Inspector			0			0	#DIV/0!		
Dep. Wire Inspector			0			0	#DIV/0!		
Alt Bldg Insp	1,500	1,500	1,500	1,500	1,500	0	0.0%		
Building Insp. Admin Asst	39,130	39,130	39,130	41,512	41,512	2,382	6.1%		
Appeals Board Secretary Salary	4,500	2,000	2,000	2,000	2,000	0	0.0%		
Education Incentive	1,000	1,000	1,000	1,000	1,000	0	0.0%		
Longevity	1,000	1,000	1,000	1,200	1,200	200	20.0%		
Certification Stipend	1,000	1,000	1,000	1,000	1,000	0	0.0%		
Total Salaries	116,380	113,880	113,880	120,617	120,617	6,737	5.9%		
Sealer Weights & Measures	3,250	3,250	3,250	3,250	3,250	0	0.0%		
Telephone	1,500	1,500	1,500	1,500	1,500	0	0.0%		
Total Purchase of Services	4,750	4,750	4,750	4,750	4,750	0	0.0%		
Office Supplies	1,100	1,100	1,100	1,100	1,100	0	0.0%		
Fuel	3,300	0	0	4 455	0	0	#DIV/0!		
Total Supplies	4,400	1,100	1,100	1,100	1,100	0	0.0%		
Travel/Prof. Development	835	4,300	4,300	4,630	4,630	330	7.7%		
Dues & Subscriptions	165	165	165	165	165	0	0.0%		
Total Other Charges & Expenses	1,000	4,465	4,465	4,795	4,795	330	7.4%		
Total Building Inspector	126,530	124,195	124,195	131,262	131,262	7,067	5.7%		

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Dog/Animal Control Officer							
Dog/Animal Control Officer	18,200	18,200	18,200	19,500	19,500	1,300	7.1%
Animal Inspector	3,000	1,000	1,000	1,000	1,000	0	0.0%
Total Salaries	21,200	19,200	19,200	20,500	20,500	1,300	6.8%
Animal Care & Custody	2,750	1,000	1,000	1,000	1,000	0	0.0%
Equipment Repair & Maint		1,000	1,000	1,000	1,000	0	0.0%
After Hours Call Outs		8,700	8,700	8,700	8,700	0	0.0%
Telephone	1,000	1,000	1,000	1,000	1,000	0	0.0%
Total Purchase of Services	3,750	11,700	11,700	11,700	11,700	0	0.0%
Supplies	200	200	200	200	200	0	0.0%
Fuel	1,000	1,000	1,000	1,000	1,000	0	0.0%
Total Supplies	1,200	1,200	1,200	1,200	1,200	0	0.0%
Travel/Prof. Development	200	200	200	200	200	0	0.0%
Total Other Charges & Expenses	200	200	200	200	200	0	0.0%
Total Dog/Animal Control Officer	26,350	32,300	32,300	33,600	33,600	1,300	4.0%
Harbormaster							
Harbor Master	10,500	10,500	10,500	10,500	11,500	1,000	9.5%
Assistant Harbor Master	31,830	22,430	22,430	22,430	22,430	0	0.0%
Total Salaries	42,330	32,930	32,930	32,930	33,930	1,000	3.0%
Equip Repair & Maint	11,100	5,200	5,200	5,200	5,200	0	0.0%
Telephone	4,398	3,200	3,200	3,200	3,200	0	0.0%
Total Purchase of Services	15,498	8,400	8,400	8,400	8,400	0	0.0%
Office Supplies	700	700	700	700	700	0	0.0%
Fuel	6,720	5,000	5,000	5,000	5,000	0	0.0%
Total Supplies	7,420	5,700	5,700	5,700	5,700	0	0.0%
Travel/Prof. Development		500	500	500	500	0	0.0%
Total Other Charges & Expenses	0	500	500	500	500	0	0.0%
Boat	10,000	10,000	10,000	10,000	10,000	0	0.0%
Total Capital Outlay	10,000	10,000	10,000	10,000	10,000	0	0.0%
Total Harbormaster	75,248	57,530	57,530	57,530	58,530	1,000	1.7%
Education							
Triton Assessment	8,985,011	8,938,266	8,938,266	9,403,600	9,197,221	258,955	2.9%
Total Triton Assessment	8,985,011	8,938,266	8,938,266	9,403,600	9,197,221	258,955	2.9% 2.9%
Total Triton Assessinent	0,303,011	0,930,200	0,930,200	3,403,000	3, 131,44 l	200,900	2.970

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Whittier Assessment	000.040	000 040	000.040	004.400	004.400	(05,000)	0.70/
Whittier Assessment	690,013	690,013	690,013	664,190	664,190	(25,823)	-3.7% -3.7%
Total Whittier Assessment	690,013	690,013	690,013	664,190	664,190	(25,823)	-3.1%
Total Education	9,675,024	9,628,279	9,628,279	10,067,790	9,861,411	233,132	2.4%
Dept of Public Works							
Director Public Works	91,604	91,604	91,604	97,180	97,180	5,576	6.1%
Highway Personnel	187,868	187,868	187,868	194,033	194,033	6,165	3.3%
Business Manager	69,431	69,431	69,431	73,657	73,657	4,226	6.1%
Meals	14,400	0	0	2,250	2,250	2,250	#DIV/0!
Admin Assist	37,492	37,492	37,492	39,775	39,775	2,283	6.1%
Stormwater	5,000	0	0	5,000	0	0	#DIV/0!
Highway Personnel Overtime	14,420	14,420	14,420	14,900	14,900	480	3.3%
Snow Removal OT	30,000	30,000	30,000	30,000	30,000	0	0.0%
Pagers	11,700	11,700	11,700	14,300	14,300	2,600	22.2%
Education Incentive	1,000	1,000	1,000	1,000	1,000	0	0.0%
Longevity	10,300	10,300	10,300	12,200	12,200	1,900	18.4%
Uniforms	4,000	4,000	4,000	4,800	4,800	800	20.0%
Total Salaries	477,215	457,815	457,815	489,095	484,095	26,280	5.7%
Engineering Services	12,500	10,000	10,000	10,000	10,000	0	0.0%
Electric	142,000	135,000	135,000	135,000	130,000	(5,000)	-3.7%
Gas	16,000	16,000	16,000	18,000	16,000	0	0.0%
Heating Oil	0	0	0	0	0	0	#DIV/0!
Equipment Repair & Maint	20,000	18,000	18,000	18,000	18,000	0	0.0%
Snow Removal	20,000	19,000	19,000	19,000	19,000	0	0.0%
Stormwater Management	15,000	10,000	10,000	20,000	15,000	5,000	50.0%
Parks & Cemetery	10,000	8,000	8,000	9,000	8,000	0	0.0%
Building Repair & Maint	15,000	15,000	15,000	15,000	15,000	0	0.0%
Emergency Repairs	10,000	10,000	10,000	10,000	10,000	0	0.0%
Salisbury Historical Society		5,000	5,000	5,000	5,000	0	0.0%
Telephone	1,000	1,000	1,000	1,000	1,000	0	0.0%
Total Purchase of Services	261,500	247,000	247,000	260,000	247,000	0	0.0%
Office Supplies	3,000	3,000	3,000	3,000	3,000	0	0.0%
Equipment Supplies	16,000	16,000	16,000	16,000	16,000	0	0.0%
Snow Removal Materials	60,000	50,000	50,000	50,000	50,000	0	0.0%
Construction Materials	30,000	24,000	24,000	30,000	27,000	3,000	12.5%
Parks/Cemeteries	12,500	11,500	11,500	12,500	11,500	0	0.0%
Fuel	10,000	10,000	10,000	10,000	10,000	0	0.0%
Tree Maintenance/Stormwater	6,000	4,000	4,000	11,000	8,000	4,000	100.0%
Protective Gear	500	500	500	500	500	0	0.0%
Total Supplies	138,000	119,000	119,000	133,000	126,000	7,000	5.9%
Travel/Prof. Development	450	450	450	450 11	450	0	0.0%

Dues & Subscriptions 500 500 500 500 500 0 0	Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Vehicles								0.0%
Equipment				950	950			0.0%
Total Public Works	Vehicles	82,039	34,205	34,205	34,205	34,205	0	0.0%
Total Public Works	Equipment			0		15,000	15,000	#DIV/0!
Town Landfill Recycling Staff	Total Capital Outlay	82,039	34,205	34,205	34,205	49,205	15,000	43.9%
Recycling Staff	Total Public Works	959,704	858,970	858,970	917,250	907,250	48,280	5.6%
Overtime Rubbish 12,000 10,000 10,000 11,500 10,700 700 7.0 Total Salaries 14,600 12,600 12,600 16,648 14,600 2,000 15.3 Rubbish/Recycling 40,000 37,000 37,000 42,700 40,000 3,000 8.1 Engineering 16,500 16,500 16,500 16,500 500 0.0 Fuel 4,000 4,000 4,000 4,500 4,500 500 12.5 Total Engineering 60,500 57,500 57,500 63,700 61,000 3,500 6.1 Total Engineering 60,500 70,100 70,100 80,348 75,600 5,500 7.8 Beach Services 5 7,500 70,100 80,348 75,600 5,500 7.8 Beach Services 6 000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Town Landfill							
Total Salaries	Recycling Staff	,	2,600	2,600		3,900	1,300	50.0%
Rubbish/Recycling	Overtime Rubbish		10,000			10,700		7.0%
Engineering 16,500 16,500 16,500 16,500 16,500 0,00	Total Salaries	14,600	12,600	12,600	16,648	14,600	2,000	15.9%
Fuel	Rubbish/Recycling	40,000	37,000	37,000	42,700	40,000	3,000	8.1%
Total Engineering	Engineering	,			16,500	16,500	0	0.0%
Pacific Paci								12.5%
Beach Services Facilities Supervisor 6,000 0 0 0 0 0 0 0 0 0	Total Engineering	60,500	57,500	57,500	63,700	61,000	3,500	6.1%
Facilities Supervisor 6,000 0 0 0 0 0 0 0 0 0 #DIV/0! Facilities Attendants 30,000 30,000 30,000 30,000 30,000 0 0 0.0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0 0.0 0	Total Town Landfill	75,100	70,100	70,100	80,348	75,600	5,500	7.8%
Facilities Supervisor 6,000 0 0 0 0 0 0 0 0 0 #DIV/0! Facilities Attendants 30,000 30,000 30,000 30,000 30,000 0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	Beach Services							
Facilities Attendants 30,000 30,000 30,000 30,000 30,000 0.00 Overtime - Rubbish 23,000 17,000 17,000 23,500 18,100 1,100 6.5 Total Salaries 59,000 47,000 47,000 53,500 48,100 1,100 2.3 Electrical 7,000 7,000 7,000 7,000 7,000 0.00 0.00 Gas 900 900 900 900 900 900 0.00 0.00 Rubbish/Recycling 7,000 7,000 7,000 8,000 7,000 0.00 0.00 Building Repair & Maintenance 10,000 5,000 5,000 10,000 5,000 0.00 0.00 0.00 Telephone 400 400 400 400 400 400 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 </td <td></td> <td>6,000</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>#DIV/0!</td>		6,000	0	0	0	0	0	#DIV/0!
Total Salaries 59,000	•	30,000	30,000	30,000	30,000	30,000	0	0.0%
Electrical 7,000 7,000 7,000 7,000 7,000 0 0 0.0 Gas 900 900 900 900 900 0 0 0.0 Gas 900 900 900 900 900 900 0 0.0 Gas 900 900 900 900 900 900 0 0.0 Gas 900 900 900 900 900 900 0 0.0 Gas 900 900 900 900 900 900 900 900 0 0.0 Gas 900 900 900 900 900 900 900 900 900 90	Overtime - Rubbish	23,000	17,000	17,000	23,500	18,100	1,100	6.5%
Gas 900 900 900 900 900 900 900 0	Total Salaries	59,000	47,000	47,000	53,500	48,100	1,100	2.3%
Rubbish/Recycling 7,000 7,000 7,000 8,000 7,000 0 0.00 Building Repair & Maintenance 10,000 5,000 5,000 10,000 5,000 0 0.00 Telephone 400 400 400 400 400 400 0 0.00 Total Purchase of Services 25,300 20,300 20,300 26,300 20,300 0 0.00 Building Supplies 15,000 10,000 15,000 10,000 10,000 10,000 0 0.00 Fuel 4,500 4,500 4,500 4,500 5,000 500 11.1 Total Supplies 19,500 14,500 19,500 15,000 500 3.4 Total Beach Services 103,800 81,800 81,800 99,300 83,400 1,600 2.0 Board of Health Health Agent 31,280 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0 0	Electrical	7,000	7,000	7,000	7,000	7,000	0	0.0%
Building Repair & Maintenance 10,000 5,000 5,000 10,000 5,000 0 0.00 Telephone 400 400 400 400 400 400 0 0.00 Total Purchase of Services 25,300 20,300 20,300 26,300 20,300 0 0.00 Building Supplies 15,000 10,000 10,000 15,000 10,000 0 0.00 Fuel 4,500 4,500 4,500 5,000 500 11.1 Total Supplies 19,500 14,500 14,500 19,500 15,000 500 3.4 Total Beach Services 103,800 81,800 81,800 99,300 83,400 1,600 2.0 Board of Health 469 1.50 31,280 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0 0 0 0 0 0 0 0 0 40 0 0 0 0	Gas	900		900	900	900	0	0.0%
Telephone 400 400 400 400 400 400 0 0.00 Total Purchase of Services 25,300 20,300 20,300 26,300 20,300 0 0.00 Building Supplies 15,000 10,000 10,000 15,000 10,000 0 0.00 Fuel 4,500 4,500 4,500 5,000 500 11.1 Total Supplies 19,500 14,500 19,500 15,000 500 3.4 Total Beach Services 103,800 81,800 81,800 99,300 83,400 1,600 2.0 Board of Health 4 31,280 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0	Rubbish/Recycling				8,000	7,000	0	0.0%
Total Purchase of Services 25,300 20,300 20,300 26,300 20,300 0 0.00 Building Supplies 15,000 10,000 10,000 15,000 10,000 0 0.00 Fuel 4,500 4,500 4,500 5,000 500 11.1 Total Supplies 19,500 14,500 19,500 15,000 500 3.4 Total Beach Services 103,800 81,800 81,800 99,300 83,400 1,600 2.0 Board of Health Health Agent 31,280 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0 <td< td=""><td>Building Repair & Maintenance</td><td></td><td></td><td></td><td>10,000</td><td></td><td>0</td><td>0.0%</td></td<>	Building Repair & Maintenance				10,000		0	0.0%
Building Supplies 15,000 10,000 10,000 15,000 10,000 0 0.00 Fuel 4,500 4,500 4,500 4,500 5,000 500 11.1 Total Supplies 19,500 14,500 19,500 15,000 500 3.4 Total Beach Services 103,800 81,800 81,800 99,300 83,400 1,600 2.0 Board of Health Health Agent 31,280 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0 0 0 0 0 0 #DIV/0! Brd Health Secretary 2,600 1,600 1,600 1,600 1,600 0 </td <td>·</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.0%</td>	·							0.0%
Fuel 4,500 4,500 4,500 4,500 5,000 500 11.1 Total Supplies 19,500 14,500 14,500 19,500 15,000 500 3.4 Total Beach Services 103,800 81,800 81,800 99,300 83,400 1,600 2.0 Board of Health Health Agent 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0 0 0 0 0 0 #DIV/0! Brd Health Secretary 2,600 1,600 1,600 1,600 1,600 0	Total Purchase of Services	25,300	20,300	20,300	26,300	20,300	0	0.0%
Total Supplies 19,500 14,500 19,500 15,000 500 3.4 Total Beach Services 103,800 81,800 81,800 99,300 83,400 1,600 2.0 Board of Health Health Agent 31,280 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0 0 0 0 0 0 #DIV/0! Brd Health Secretary 2,600 1,600 1,600 1,600 1,600 0 0 #DIV/0!								0.0%
Total Beach Services 103,800 81,800 81,800 99,300 83,400 1,600 2.0 Board of Health Health Agent 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0 0 0 0 0 0 0 #DIV/0! Brd Health Secretary 2,600 1,600 1,600 1,600 1,600 0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>11.1%</td>								11.1%
Board of Health Health Agent 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0 0 0 0 0 0 0 #DIV/0! Brd Health Secretary 2,600 1,600 1,600 1,600 1,600 0	Total Supplies	19,500	14,500	14,500	19,500	15,000	500	3.4%
Health Agent 31,280 31,280 31,280 31,280 31,749 469 1.5 Admin Assist 0	Total Beach Services	103,800	81,800	81,800	99,300	83,400	1,600	2.0%
Admin Assist 0 0 0 0 0 0 0 MDIV/0! Brd Health Secretary 2,600 1,600 1,600 1,600 0								
Brd Health Secretary 2,600 1,600 1,600 1,600 0 0.0 Longevity 0 0 0 0 0 0 #DIV/0L								1.5%
Longevity 0 0 0 0 0 0 0 #DIV/01				_	-			
Longevity 0 0 0 0 0 0 0 0 #DIV/0!	•							0.0%
	Longevity	0	0	0	12	0	0	#DIV/0!

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)	
Total Salaries	33,880	32,880	32,880	32,880	33,349	469	1.4%	
Vehicle Repairs & Maintenance								
Nursing Services	4,680	4,680	4,680	4,680	5,148	468	10.0%	
Emergency Repairs	4,000	4,000	7,000	0	0,140	0	#DIV/0!	
Telephone	800	1,300	1,300	1,300	1,300	0	0.0%	
Total Purchase of Services	5,480	5,980	5,980	5,980	6,448	468	7.8%	
Office Supplies	1,000	1,000	1,000	1,000	1,000	0	0.0%	
Fuel	0	0	0	0	0	0	#DIV/0!	
Total Supplies	1,000	1,000	1,000	1,000	1,000	0	0.0%	
Travel/Prof. Development	1,000	1,000	1,000	1,000	1,200	200	20.0%	
Dues & Subscriptions	500	500	500	500	500	0	0.0%	
Total Other Charges & Expenses	1,500	1,500	1,500	1,500	1,700	200	13.3%	
Total Board of Health	41,860	41,360	41,360	41,360	42,497	1,137	2.7%	
Council On Aging								
COA Co-ordinator	46,537	46,537	46,537	49,370	49,370	2,833	6.1%	
Program Manager	16,848	8,424	8,424	17,784	17,784	9,360	111.1%	
Van Driver & Co-or.	15,912	14,040	14,040	14,976	14,976	936	6.7%	
Outreach Worker	7,020	7,020	7,020	16,796	7,020	0	0.0%	
Part-time Custodian	5,200	5,200	5,200	6,240	5,200	0	0.0%	
Kitchen Manager	2,000	3,200	0,200	0,240	3,200	0	#DIV/0!	
Education Incentive	1,500	1,500	1,500	1,500	1,500	0	0.0%	
Longevity	0	0	0	400	400	400	#DIV/0!	
Total Salaries	95,017	82,721	82,721	107,066	96,250	13,529	16.4%	
EL JOS	0.000	0.000	0.000	7.000	7.000	(4.000)	40.50/	
Electricity	8,000	8,000	8,000	7,000	7,000	(1,000)	-12.5%	
Natural Gas	7,000	7,000	7,000	6,000	6,000	(1,000)	-14.3%	
Van Maintenance	2,000	2,000	2,000	1,000	1,000	(1,000)	-50.0%	
Bldg Maintenance	3,000	3,000	3,000	3,000	3,000	0	0.0%	
Elder Services/Neet	500	500	500	500	500	0	0.0%	
Emergency Repairs	1,000 2,500	0	0 2,000	2.000	2.000	0	#DIV/0! 0.0%	
Telephone	2,500	2,000 0	2,000	2,000	2,000	0	#DIV/0!	
Advertising Programing Activities	-	-	-	1 000	1 000	(500)	-33.3%	
Total Purchase of Services	3,000 27,000	1,500 24,000	1,500 24,000	1,000 20,500	1,000 20,500	(3,500)	-33.3% -14.6%	
Office Supplies	1,500	1,500	1,500	2,000	1,500	0	0.0%	
Fuel	2,000	2,000	2,000	2,000	2,000	0	0.0%	
Total Supplies	3,500	3,500	3,500	4,000	3,500	0	0.0%	
Travel/Prof. Development	500	500	500	500	500	0	0.0%	
Dues & Subscriptions	1,100	1,100	1,100	1,000	1,000	(100)	-9.1%	
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Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Total Other Charges & Expenses	1,600	1,600	1,600	1,500	1,500	(100)	-6.3%
Vehicles			0			0	#DIV/0!
Capital Outlay	0	0	0	0	0	0	#DIV/0!
Total Council on Aging	127,117	111,821	111,821	133,066	121,750	9,929	8.9%
Veteran's Services							
Veterans' Director	14,170	12,350	12,350	14,160	14,160	1,810	14.7%
Total Salaries	14,170	12,350	12,350	14,160	14,160	1,810	14.7%
Office Supplies	200	200	200	250	200	0	0.0%
Total Supplies	200	200	200	250	200	0	0.0%
Travel	1,000	1,000	1,000	1,000	1,000	0	0.0%
Veterans' Benefits	200,000	190,000	190,000	225,000	220,000	30,000	15.8%
Total Other Charges & Expenses	201,000	191,000	191,000	226,000	221,000	30,000	15.7%
Total Veteran's Services	215,370	203,550	203,550	240,410	235,360	31,810	15.6%
Public Library							
Library Director	39,237	39,237	39,237	41,626	41,626	2,389	6.1%
Asst. Librarian	31,636	31,636	31,636	33,563	33,563	1,927	6.1%
Children's Librarian	27,674	27,674	27,674	29,359	29,359	1,685	6.1%
Circulation Librarian	10,140	10,140	10,140	11,700	11,700	1,560	15.4%
Custodian	2,920	2,920	2,920	2,920	2,920	0	0.0%
Education Incentive	2,500	2,500	2,500	2,500	2,500	0	0.0%
Longevity	3,700	3,700	3,700	4,300	4,300	600	16.2%
Certification Stipend	1,000	1,000	1,000	1,000	1,000	0	0.0%
Total Salaries	118,807	118,807	118,807	126,968	126,968	8,161	6.9%
Electricity	5,000	4,000	4,000	4,000	4,000	0	0.0%
Natural Gas	1,500	1,000	1,000	1,000	1,000	0	0.0%
Equipment Repair & Maint	4,000	3,000	3,000	4,000	4,000	1,000	33.3%
Software/Maintenance	15,000	15,000	15,000	16,000	16,000	1,000	6.7%
Books/Material Ex.	35,000	35,000	35,000	36,500	36,500	1,500	4.3%
Telephone	1,200	1,200	1,200	1,200	1,200	0	0.0%
Total Purchases of Services	61,700	59,200	59,200	62,700	62,700	3,500	5.9%
Office Supplies	2,000	1,500	1,500	2,000	2,000	500	33.3%
Total Supplies	2,000	1,500	1,500	2,000	2,000	500	33.3%
Travel/Prof. Development	300	200	200	300	200	0	0.0%
Dues & Subscriptions	100	100	100	100	100	0	0.0%
Total Other Charges & Expenses	400	300	300	400	300	0	0.0%

Current Year Budgeted	Proposed 2012 Budget	Town Mgr 2012 Budget	Adopted Revised 2012 Budget	Dept. Heads Proposed 2013 Budget	Town Manager Proposed 2013 Budget	FY 2013 Increase/ (Decrease)	FY 2013 % Increase/ (Decrease)
Total Public Library	182,907	179,807	179,807	192,068	191,968	12,161	6.8%
Debt Service							
L-T-D Principal	136,117	136,117	136,117	111,117	111,117	(25,000)	-18.4%
L-T-D Interest	58,351	58,351	58,351	53,577	53,577	(4,774)	-8.2%
L-T-D Schools	911,850	911,850	832,836	832,836	820,855	(11,981)	-1.4%
Town Hall Renovation	0	0	0	0	0	0	#DIV/0!
Administrative Fees	2,000	2,000	2,000	2,000	2,000	0	0.0%
Total Debt Service	1,108,318	1,108,318	1,029,304	999,530	987,549	(41,755)	-4.1%
Insurance & Benefits							
Essex County Retirement	861,649	846,341	846,341	911,201	891,276	44,935	5.3%
FICA/Medicare	105,000	100,000	100,000	100,000	100,000	0	0.0%
Personnel Salary Reserve	25,000	35,000	15,000	35,000	15,000	0	0.0%
Workmens' Compensation	30,000	25,000	17,500	25,000	24,000	6,500	37.1%
Health Insurance	912,124	906,191	846,191	1,000,776	990,776	144,585	17.1%
Personnel Insurance	,	•	. 0	, ,	,	0	#DIV/0!
General Liability Insurance	185,000	170,000	170,000	170,000	180,000	10,000	5.9%
Unemployment Ins.	36,000	13,600	0	13,600	36,000	36,000	#DIV/0!
Salisbury Chamber of Commerce	,	•	0	•	,	0	#DIV/0!
Stabilization			0			0	#DIV/0!
Transfer Out			0			0	#DIV/0!
Total Insurance & Benefits	2,154,773	2,096,132	1,995,032	2,255,577	2,237,052	242,020	12.1%
Total General Fund	19,496,424	19,036,112	18,846,898	20,244,929	19,546,950	700,051	3.7%
Total General Fullu	19,490,424	19,030,112	10,040,090	20,244,929	19,540,950	700,031	3.7 /0
Non-Appropriated Expenditures							
State Assessments	182,111	168,550	168,554	184,920	184,920	16,366	9.7%
Overlay	100,000	100,000	100,000	100,000	100,000	0	0.0%
Cherry Sheet Offsets	6,502	6,502	6,502	6,270	6,270	(232)	-3.6%
Teachers Pay Deferral	0	0	0	0	0	0	#DIV/0!
Total Non-Appropriated Expenditures	288,613	275,052	275,056	291,190	291,190	16,134	5.9%
Total Expenditures	19,785,037	19,311,164	19,121,954	20,536,119	19,838,140	716,185	3.7%